

Graincore

Anti-Bribery and Corruption Policy

Prepared March 2024



1.0 Sections

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2.0 Introduction

Bribery is a criminal offence. We do not, and will not, pay bribes or offer improper inducements to anyone for any purpose, nor do we or will we, accept bribes or improper inducements.

To use a third party as a conduit to channel bribes to others is a criminal offence. We do not, and will not, engage indirectly in or otherwise encourage bribery. We are committed to the prevention, deterrence and detection of bribery. We have zero tolerance towards bribery.

We aim to maintain anti-bribery compliance "business as usual", rather than as a one-off exercise.

3.0 Objectives

This policy provides a coherent and consistent framework to enable the company's employees to understand and implement arrangements enabling compliance. In conjunction with related policies and key documents it will also enable employees to identify and effectively report a potential breach.

We require that all personnel, including those permanently employed, temporary agency staff and contractors:

- Act honestly and with integrity at all times and to safeguard the company's resources for which they are responsible.
- Comply with the spirit, as well as the letter, of the laws and regulations of all jurisdictions in which the company operates, in respect of the lawful and responsible conduct of activities.

4.0 Scope of this Policy

This policy applies to all the company's activities. For partners, joint ventures and suppliers, we will seek to promote the adoption of policies consistent with the principles set out in this policy.

Within the company, the responsibility to control the risk of bribery occurring resides at all levels of the company. It does not rest solely within assurance functions, but in all business units and corporate functions.

This policy covers all personnel, including all levels and grades, those permanently employed, temporary agency staff, contractors, non-executives, agents, Members (including independent members), volunteers and consultants.



5.0 Commitments

Graincore Ltd commits to:

- Setting out a clear anti-bribery policy and keeping it up to date.
- Making all employees aware of their responsibilities to adhere strictly to this policy at all times.
- Training all employees so that they can recognize and avoid the use of bribery by themselves and others.
- Encouraging its employees to be vigilant and to report any suspicions of bribery, providing them with suitable channels of communication and ensuring sensitive information is treated appropriately.
- Rigorously investigating instances of alleged bribery and assisting police and other appropriate authorities in any resultant prosecution.
- Taking firm and vigorous action against any individual(s) involved in bribery.
- Provide information to all employees to report breaches and suspected breaches of this policy.
- Include appropriate clauses in contacts to prevent bribery.

6.0 Bribery

Is an inducement or reward offered, promised or provided to gain personal, commercial, regulatory or contractual advantage.

6.1 The Bribery Act

There are four key offences under the Act:

- Bribery of another person (section 1)
- Accepting a bribe (section 2)
- Bribing a foreign official (section 6)
- Failing to prevent bribery (section 7)

The Bribery Act 2010 (http://www.opsi.gov.uk/acts/acts2010/ukpga 20100023 en 1) makes it an offence to offence to request, agree to receive, or accept a bribe (Section 2). Section 6 of the Act creates a separate offence of bribing a foreign public official with the intention of obtaining or retaining business or an advantage in the conduct of business. There is also a corporate offence under Section 7 of failure by a commercial company to prevent bribery that is intended to obtain or retain business, or an advantage in the conduct of business, for the company.



A company will have a defence to this corporate offence if it can show that it had in place adequate procedures designed to prevent bribery by or of persons associated with the company.

6.2 Commercial Company

The guidance states that a "commercial company" is anybody formed in the United Kingdom and "...it does not matter if it pursues primarily charitable or educational aims or purely public functions. It will be caught if it engages in commercial activities, irrespective of the purpose for which profits are made. "Graincore Ltd are therefore a "commercial company".

6.3 Adequate Procedures

Whether the procedures are adequate will ultimately be a matter for the courts to decide on a case-by-case basis. Adequate procedures need to be applied proportionately, based on the level of risk of bribery in the company. It is for individual companies to determine proportionate procedures in the recommended areas of six principals. These principles are not prescriptive.

They are intended to be flexible, and outcome focussed, allowing for the different circumstances of companies. Small companies will, for example, face different challenges to those faced by large multi-national enterprises. The detail of how companies apply these principles will vary, but the outcome should always be robust and effective anti-bribery procedures.

6.4 Proportionate Procedures

A company's procedures to prevent bribery by persons associated with it are proportionate to the bribery risks it faces and to the nature, scale and complexity of the company's activities. They are also clear, practical, accessible, effectively implemented and enforced.

6.5 Top-Level Commitment

The top-level management (be it a board of directors, the owners or any other equivalent body or person) are committed to preventing bribery by persons associated with it. They foster a culture within the company in which bribery is never acceptable.

6.6 Risk Assessment

The company assesses the nature and extent of its exposure to potential external and internal risks of bribery on its behalf by persons associated with it. The assessment is periodic, informed and documented. It includes financial risks but also other risks such as reputational damage.

6.7 Due Diligence

The company applies due diligence procedures, taking a proportionate and risk- based approach, in respect of persons who perform or will perform services for or on behalf of the company, in order to mitigate identified bribery risks.



6.8 Communication (Including Training)

The company seeks to ensure that its bribery prevention policies and procedures are embedded and understood throughout the company through internal and external communication, including training that is proportionate to the risks it faces.

6.9 Monitoring and Review

The company monitors and reviews procedures designed to prevent bribery by persons associated with it and makes improvements where necessary.

Graincore Ltd is committed to proportional implementation of these principles.

6.10 Penalties

Graincore Ltd will follow penalties under the Bribery Act, which are as follows:

An individual guilty of an offence under sections 1, 2 or 6 is liable:

- On conviction in a magistrate's court, to imprisonment for a maximum term of 12 months (six months in Northern Ireland), or to a fine not exceeding £5,000, or to both
- On conviction in a crown court, to imprisonment for a maximum term of ten years, or to an unlimited fine, or both

The company is liable for these fines and if guilty of an offence under section 7 are liable to an unlimited fine.

6.11 Forms of Bribery

Under working policies and in all forms of work through Graincore Ltd, it is unacceptable to:

- Give, promise to give, or offer a payment, gift or hospitality with the expectation or hope that a business advantage will be received, or to reward a business advantage already given.
- Give, promise to give, or offer a payment, gift or hospitality to a government official, agent or representative to "facilitate" or expedite a routine procedure.
- Accept payment from a third party that you know, or suspect is offered with the expectation that it will obtain a business advantage for them.
- Accept a gift or hospitality from a third party if you know or suspect that it is offered or provided with an expectation that a business advantage will be provided by us in return.
- Retaliate against or threaten a person who has refused to commit a bribery offence or who has raised concerns under this policy.
- Engage in activity in breach of this policy.



6.12 Facilitation payments

Facilitation payments are not tolerated and are illegal. Facilitation payments are unofficial payments made to public officials in order to secure or expedite actions.

6.13 Gifts and hospitality

This policy is not meant to change the requirements of our gifts and hospitality policy. This makes it clear that: (e.g., alternatives)

- no gift or hospitality is to be offered or accepted
- nominal gifts and hospitality up to a financial value of £25 are acceptable
- reasonable, proportionate gifts and hospitality made in good faith and that are not lavish are acceptable.

6.14 Public Contracts and Failure to Prevent Bribery

Under the Public Contracts Regulations 2006 (which gives effect to EU law in the UK), a company is automatically and perpetually debarred from competing for public contracts where it is convicted of a corruption offence. There are no plans to amend the 2006 Regulations for this to include the crime of failure to prevent bribery. Companies that are convicted of failing to prevent bribery are not automatically barred from participating in tenders for public contracts. This company has the discretion to exclude companies convicted of this offence.

6.15 Staff Responsibilities

The prevention, detection and reporting of bribery and other forms of corruption are the responsibility of all those working for the company or under its control. All staff are required to avoid activity that breaches this policy.

All staff **must**:

- Ensure that you read, understand and comply with this policy.
- Raise concerns as soon as possible if you believe or suspect that a conflict with this policy has occurred or may occur in the future.

6.16 Raising a Concern

This company is committed to ensuring that all of us have a safe, reliable, and confidential way of reporting any suspicious activity. We want each and every member of staff to know how they can raise concerns.

We all have a responsibility to help detect, prevent and report instances of bribery. If you have a concern regarding a suspected instance of bribery or corruption, please speak up — your information and assistance will help. The sooner you act, the sooner it can be resolved.



There are multiple channels to help you raise concerns. Please refer to the Whistleblowing policy and determine your favoured course of action. Preferably the disclosure will be made and resolved internally (e.g., to your head of department/on line reporting/telephone hotline). Secondly, where internal disclosure proves inappropriate, concerns can be raised with the regulator (e.g., external auditor. See link to "BIS prescribed persons" at the end of this document). Raising concerns in these ways may be more likely to be considered reasonable than making disclosures publicly (e.g., to the media).

Concerns can be anonymous. In the event that an incident of bribery, corruption, or wrongdoing is reported, we will act as soon as possible to evaluate the situation. We have clearly defined procedures for investigating fraud, misconduct and non-compliance issues and these will be followed in any investigation of this kind. This is easier and quicker if concerns raised are not anonymous.

Staff who refuse to accept or offer a bribe, or those who raise concerns or report wrongdoing can understandably be worried about the repercussions. We aim to encourage openness and will support anyone who raises a genuine concern in good faith under this policy, even if they turn out to be mistaken.

We are committed to ensuring nobody suffers detrimental treatment through refusing to take part in bribery or corruption, or because of reporting a concern in good faith.